

# California State Information Technology Strategic Plan Transition Status as of November 2005

The following chart reflects the status of Goals, Objectives and Actions as we transition from the November 2004 to the November 2005 California IT Strategic Plan

Item #	Title	2004 Plan Status	2005 Plan Updated Item #
<b>Goal 1</b>	<b>Make Gov't Services More Accessible</b>		<b>Retained as Goal 1</b>
<b>Obj. 1.1</b>	<b>Develop Foundation for Transforming Gov't</b>		<b>Retained as Obj. 1.1</b>
Action 1.1.1	Appoint Director of e-Services	Under Consideration	Retained as Action 1.1.1
Action 1.1.2	Coordinate and Initiate Five e-Services Projects	Not Started	Modified as Action 1.1.2 to "Highlight" (instead of Initiate) five projects
Action 1.1.3	Develop streamlined web application acquisition and development process	Not Started	Retained as Action 1.1.3
Action 1.1.4	Prepare legislative proposal to authorize electronic payment service that does not pass on processing charges to consumer	Not Started	Dropped
<b>Obj. 1.2</b>	<b>Develop a New State Portal</b>		<b>Consolidated with Obj. 1.1</b>
Action 1.2.1	Establish Portal Steering Committee	Done	None
Action 1.2.2	Partner with Agency to Develop Portal Project	Underway	Modified as Action 1.1.4 to Develop State's Web Presence through Federated Architecture & Shared Services
<b>Obj. 1.3</b>	<b>Leverage Services Between Gov't Agencies</b>		<b>Retained as Obj. 1.2</b>
Action 1.3.1	Establish Cross-Agency Workgroup to Develop Policies and Methodologies	Not Started	Retained as Action 1.2.1
Action 1.3.2	Coordinate Sponsorship of Shared Services Projects in Partnership with Federal and/or Local Government	Not Started	Retained as Action 1.2.2
Action 1.3.3	Appoint a Geospatial Information Officer	Under Consideration	Retained as Action 1.3.1

<b>Obj. 1.4</b>	<b>Promote Interagency and Intergov't Data Sharing</b>		<b>Consolidated with Obj. 1.2</b>
Action 1.4.1	Appoint intergovernment working group to identify data collection and sharing needs	Not Started	Retained as Action 1.2.1
Action 1.4.2	Identification of Data Repositories	Not Started	Retained as Action 1.3.3
Action 1.4.3	Submission by AIOs of Data Sharing Plan to State CIO	Not Started	Dropped
Action 1.4.4	Submission of Report by Working Group which Prioritizes Steps to Promote Data Sharing	Not Started	Retained as Action 1.2.4
Action 1.4.5	Controller to Assess and Document Use of State Employee Name Information	Done	New Action 1.2.5 for Controller to Establish Uniform Method for State Agencies to Access Employee Information
			<b>New Obj. 1.3 to Leverage GIS Assets</b>
			New Action 1.3.1 to Appoint a GIS Director
			New Action 1.3.2 to Convene GIS Review Board to Guide State's GIS Planning
			New Action 1.3.3 for GIS Director to Develop GIS Data and Web Services Plan
<b>Goal 2</b>	<b>Implement Common Business Applications</b>		<b>Retained as Goal 2</b>
<b>Obj. 2.1</b>	<b>Continue Efforts to Implement Enterprise-Wide Applications Already Started</b>		<b>Retained as Obj. 2.1</b>
Action 2.1.1	Implement Cal-Buy for Strategic Sourcing	Not Done	Dropped
Action 2.1.2	Plan by DGS for Enterprise e-Procurement Solution	Not Done	Dropped
Action 2.1.3	Designation by Controller of Systems Integrator for 21 <sup>st</sup> Century Project	Underway	Retained as Action 2.1.1
Action 2.1.4	Beginning by Controller of Development Phase for Employment, Payroll and Employee Self-Service modules	Underway	Retained as Action 2.1.2 with New Date of March 2006
			New Action 2.1.3 for DWR, Controller and CDCR to Continue Coordinating their

			Business Systems Projects with DOF and Other Control Agencies
			New Action 2.1.4 for Controller to Continue Good Outreach Work for 21 <sup>st</sup> Century Project
<b>Obj. 2.2</b>	<b>Ensure Executive Sponsorship</b>		<b>Retained as Obj. 2.2</b>
Action 2.2.1	Establish Executive Council for Common Business Management Systems	Done	Modified as Action 2.1.2 to Continue Sponsorship of Executive Council
Action 2.2.2	Executive Council will Determine Priorities and Approve Acquisition and Implementation Strategies	Underway	Modified as Action 2.2.2 to Sponsor Development of “Visioning Plan” for Strategy for Acquiring Common Business Management Systems
			New Action 2.2.3 for Executive Council to identify departments to lead specific projects
<b>Goal 3</b>	<b>Ensure Security and Privacy</b>		<b>Retained as Goal 3</b>
<b>Obj. 3.1</b>	<b>Adopt Security and Privacy Standards</b>		<b>Retained as Obj. 3.1</b>
Action 3.1.1	State ISO Convene Workgroup to Identify and Publish Best Practices for Information Security	Done – Workgroup Convened	Retained as Action 3.1.1 for Publication of Best Practices
Action 3.1.2	State ISO to Publish Risk Assessment Checklist	Underway	Retained as Action 3.1.2
Action 3.1.3	State ISO and Workgroup to Develop Updates for SAM 4840-4845	Nearly Done	Dropped in Anticipation of Completion
			New Action 3.1.3 for IT Council to Develop Standards for Laptop Security Software Encryption Implementation
			New Action 3.1.4 for IT Council to Develop Guidelines for Departments to Follow in Developing their Security Programs
			New Action 3.1.5 for State ISO to Lead Workgroups on Operational Recovery Planning

<b>Obj. 3.2</b>	<b>Assess and Mitigate Security Risks</b>		<b>Modified as Obj. 3.2 to Assess Security Risks</b>
			New Action 3.2.1 for State ISO to Publish Evaluation of 2005 California Military Department Homeland Security exercises
Action 3.2.1	Agencies will Conduct Annual Self-Assessments and Participate in Homeland Security Cyber-Exercises	Underway	Retained as Action 3.2.2
Action 3.2.2	State ISO will Organize Security Assistance Peer Review Teams	Underway	Modified as New Action 3.3.1 below
<b>Obj. 3.3</b>	<b>Develop Statewide Risk Management Plan</b>		<b>Modified as Obj. 3.3 to Develop Statewide Risk Mitigation Plan</b>
			New Action 3.3.1 for State ISO to Publish Process for Cross-Departmental Operational Recovery Peer Reviews
Action 3.3.1	State ISO to Identify the Most Serious and Common Threats and Lead Workgroup in Defining Risk Mitigation Measures	Underway	Modified as Action 3.3.2 for IT Council Security Committee to Review Results of 2005 Homeland Security Exercises to Identify Serious and Common IT Security Threats
Action 3.3.2	State ISO to Complete Statewide IT Risk Management Plan	Not Started	Retained as Action 3.3.3
			New Action 3.3.4 for State ISO & Office of Privacy Protection to Lead in Developing Security and Privacy Protection Awareness Training for State Management and Staff
<b>Goal 4</b>	<b>Lower Costs and Improve Security, Reliability and Performance of State's IT Infrastructure</b>		<b>Retained as Goal 4</b>
<b>Obj. 4.1</b>	<b>Adopt Statewide Enterprise Architecture Methodology and Technology Standards</b>		<b>Modified as Obj. 4.1 to Adopt a Statewide Enterprise Architecture</b>
Action 4.1.1	Adopt Enterprise Architecture Methodology	Done	Dropped Because Done

Action 4.1.2	Develop Process and Timelines for Standards	Underway	Modified as Action 4.1.4 below
			New Action 4.1.1 to Appoint Chief Enterprise Architect
			New Action 4.1.2 for EA Team to Deliver Preliminary EA for State Portal, Business Management Systems, Identity, Authentication and Privacy, and GIS
			New Action 4.1.3 for EA Team to Develop Plan for EA Domain Deliverables
			New Action 4.1.4 for EA Team and IT Council's EA Committee to Develop Standards Process
<b>Obj. 4.2</b>	<b>Consolidate Technology Infrastructure and Services</b>		<b>Retained as Obj. 4.2</b>
Action 4.2.1	Plan for e-Mail Consolidation	Underway	Retained as Action 4.2.2
Action 4.2.2	Plan for Server Consolidation	Not Started	Retained as Action 4.2.5
Action 4.2.3	Plan for Security Consolidation	Not Started	Retained as Action 4.2.1
Action 4.2.4	Plan for Network Consolidation	Underway	Retained as Action 4.2.4
			New Action 4.2.3 for State CIO to Designate Demonstration Projects for Modernization of Legacy Applications and Systems
			New Action 4.2.6 for State CIO and DTS to Adopt Statewide Telecommunications Strategy
<b>Obj. 4.3</b>	<b>Pursue Enterprise-Wide Procurements</b>		<b>Retained as Obj. 4.3</b>
Action 4.3.1	State CIO, DGS and DOF To Establish Enterprise Procurement Policy	Not Started	Retained as Action 4.3.1
Action 4.3.2	State CIO and IT Council Will Collaborate with DGS's Strategic Sourcing Initiative	Underway	Modified as Action 4.3.2 to Focus on Statewide Software License Agreements
<b>Goal 5</b>	<b>Develop and Rebuild Our Technology Workforce</b>		<b>Retained as Goal 5</b>

			<b>New Obj. 5.1 to Lead Succession Planning</b>
			New Action 5.1.1 for State CIO to Convene Workgroup to Develop Model IT Succession Plan
			New Action 5.1.2 for State CIO to Request Inventory for Next Four Years of Needed IT Stills
			New Action 5.1.3 for State CIO, DPA and SPB to Develop Model Workforce and Succession Framework and Plan for Use by Departments
<b>Obj. 5.1</b>	<b>Modernize the Technology Classification Structure</b>		<b>Modified as Obj 5.2 to Include Classification Structure, and Selection Tools and Methods</b>
Action 5.1.1	State CIO to Convene Classification Modernization Workgroup	Done	Dropped Because Done
Action 5.1.2	Workgroup to Submit Classification Modernization Report to State CIO	Done	Dropped Because Done
Action 5.1.3	State CIO to Submit Classification Modernization Proposal to DPA	Underway	Modified as Action 5.2.1 to Prepare “Roadmap” Document for Submission to State CIO, DPA and SPB
<b>Obj. 5.2</b>	<b>Expand Recruiting Efforts for Technology Professionals</b>		<b>Retained as Obj. 5.3</b>
Action 5.2.1	Prepare Plan for Recruiting Employees from Colleges and Universities and the Private Sector	Not Started	Modified as Action 5.3.1 for State CIO, SPB and Departments to Develop New Recruitment Strategy
			New Action 5.3.2 for State CIO and IT Council’s HR Committee’s Recruitment Workgroup to Assist SPB in Developing Strategy for Open IT Exams
<b>Obj. 5.3</b>	<b>Provide Professional Development for Technology Personnel</b>		<b>Retained as Obj. 5.4</b>
Action 5.3.1	State CIO will Convene Workgroup to Assess Skills and	Underway	Modified as Action 5.4.1 for IT Council’s HR Committee’s

	Training Needs		Training Workgroup to Update and Maintain ITMA XII “IT Professional Development Curriculum & Catalog”
Action 5.3.2	Identification of Centers of Excellence for Specialty Areas	Not Started	Retained as Action 5.4.2
Action 5.3.3	Development of State Technology Workforce Training Plan	Not Started	Modified as Action 5.4.3 to Focus on Leadership Training for CIOs, IT Managers and Supervisors and ISOs
Action 5.3.4	State ISO to Lead Security Awareness Training for End Users	Underway	Retained as Action 3.3.4
			New Action 5.4.4 for Training Workgroup to Draft List of Competencies and Staff Development Strategy
<b>Goal 6</b>	<b>Establish a Technology Governance Structure</b>		<b>Retained as Goal 6</b>
<b>Obj. 6.1</b>	<b>Establish a Layered Technology Governance Structure</b>		<b>Retained as Obj. 6.1</b>
Action 6.1.1	State CIO and Director of Finance Will Direct the Drafting of Proposal	Underway	Retained as Action 6.1.1
Action 6.1.2	State CIO Will Recommend an Executive Order to Governor Regarding Roles of AIOs and CIOs	Done	Dropped Because Done
			New Action 6.1.2 for State CIO and Finance to Work with Stakeholders to Secure Passage of Governance Legislation
<b>Obj. 6.2</b>	<b>Establish a Department of Technology Services</b>	<b>Done</b>	<b>Dropped Because Done</b>
Action 6.2.1	State CIO and Director of Teale to Submit Reorganization Plan to Governor	Done	Dropped Because Done
Action 6.2.2	State CIO and Director of Teale to Submit Legislation to Consolidate Data Centers	Done	Dropped Because Done
<b>Obj. 6.3</b>	<b>Improve management of the State’s IT Portfolio</b>		<b>Retained as Obj. 6.2</b>
Action 6.3.1	State CIO to Evaluate Need for Enterprise Portfolio Management	Not Started	Retained as Action 6.2.1

Action 6.3.2	Agency CIOs to Assume Responsibility for Oversight of their Agency's Technology Portfolio	Not Started	Retained as Action 6.2.2
<b>Obj. 6.4</b>	<b>Implement Performance Measures</b>		<b>Retained as Obj. 6.3</b>
Action 6.4.1	State CIO to Establish Cross-Departmental Performance Measurement Advisory Committee	Not Started	Retained as Action 6.3.1
Action 6.4.2	Performance Measure Advisory Committee to Adopt Standard Models for Defining and Measuring Performance	Not Started	Retained as Action 6.3.3
Action 6.4.3	DTS to Implement Pilot Project to Measure Key Metrics for DTS Operations	Not Started	Retained as Action 6.3.2